



Northern Middlesex Council of Governments

Greater Lowell CEDS Committee Meeting

Comprehensive Economic Development Strategy (CEDS)
for the Greater Lowell region

October 3, 2019
12:00-1:30 P.M.

NMCOG Conference Room
40 Church Street, Suite 200, Lowell, MA

A Multi-Disciplinary
Regional Planning
Agency Serving:

Billerica
Chelmsford
Dracut
Dunstable
Lowell
Pepperell
Tewksbury
Tyngsborough
Westford

Pat Wojtas
Chair

Beverly A. Woods
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AGENDA

1. **Welcome and Introductions**---Beverly Woods, Executive Director
2. **Greater Lowell CEDS program** – Jay Donovan, Assistant Director
 - EDA Planning Grant Contract
 - Responsibilities of the CEDS Committee
 - Proposed Schedule
 - SWOT locations – Lowell, Tewksbury and Chelmsford
 - Additional Public Input
 - Approval and Submission of Five Year CEDs
3. **Components of the CEDS document** – Jeff Owen, Regional Planner
 - Summary Background
 - SWOT Analysis
 - Previous SWOT input throughout the region
 - Additional SWOT information
 - Strategic Direction/Action Plan
 - Evaluation Framework
 - Economic Resilience
 - Opportunity Zones
 - Examples of accepted CEDS Documents
4. **Next Meeting** – December 5, 2019
5. **Adjournment**