



TOWN OF WESTFORD
PERSONNEL ADVISORY COMMITTEE
TOWN HALL
55 MAIN STREET
WESTFORD, MASSACHUSETTS 01886
Telephone (978) 399-2915 Fax (978) 399-2571

MEETING TIME: March 12, 2026 - 10:00 AM

TO: Personnel Advisory Committee

DATE: March 9, 2026

FROM: Pam Hicks, Director of Human Resources

RE: Notice of Meeting and Meeting Agenda

**WESTFORD TOWN CLERK
MAR 9 '26 AM 8:23**

HYBRID MEETING:

Meeting To Be Held in Conference Room B at Town Hall

MEETING AGENDA:

1. Review Article 11 for upcoming Town Meeting.
2. Other issues/concerns not reasonably anticipated by the Chairs 48 hours prior to the meeting.
3. Adjourn.